Comparation work (2002) reter total control (1998) Comparation work (2014) Comparation wor	2020/21 Revised Estimate and Actuals * as approved by Council 11th March 2021 (Cabinet meeting 17/2/21 - Appx 5)	2020/21 Revise £	ed Estimate *	2020/21 £	Actual £
Boundary Wall Works to St Charlos Charlos Charlos (1962) (22,469) (22,4		L		L	
Page	Boundary Wall Works to St Chad's Church (PH decision 28/5/20) Purchase of wheeled bins (19/20 capital slippage) Top Up from CCTV Top Up from Building Maintenance Use of reserve to fund The Mount CCTV installation		(105 379)	(42,469) 5,500 14,500 (5,500)	1 064 937
Montain					
Name	,		41,217		41,217
Description			304,060		459,622
MYESTMENT - I.T. STRATEOY 106.325 106.32	Annual set aside for possible claims.	,		40,000	
Top Up from IT general savings per latest review 51,425 360,000 380,	Use - to cover new claims.	(10,000)	30,000	(47,777)	(7,777)
Chargeable work 2020/21 net nil	Top Up from IT general savings per latest review Top Up to fund rolling replacement programme Additional Rolling Replacement Hardware Programme Replacing core IT network (PH decision 25/6/20) Tablet devices for Councillors (19/20 capital slippage)	360,000 (86,000) (249,257) (6,545)		360,000 (86,000) (158,288) (1,452)	
PRINCE NAME SECTION 10,935 250,000 260,935 250,000 260,935 250,000 260,935 250,000 260,935 250,000 260,935 250,000 260,935 250,000 260,935 250,000 260,935 250,000 260,935 250,000 250,935 250,000 250,935 250,000 250,935 250,000 250,935 250,000 250,935 250,000 250,935 250			212,222		
NEW HOMES BONUS (176,689) (176,689) (176,689) (176,689) (176,166) (176,100) (176,100) (176,100) (176,100)	LEISURE MANAGEMENT Annual Top Up for Exercise Equipment at Garstang Leisure Centre (Year 2 of 4)	7,380		,	
NON-DOMESTIC RATES EQUALISATION TOP UP - \$31 Local Government Act 2003 Grant net of related NDR Levy 6,012,090 8,254,239 (2,269,299)	Fund Council Taxpayer income foregone from 11/12 freeze. Fund Council Taxpayer income foregone from 12/13 freeze. Fund Council Taxpayer income foregone from 13/14 freeze. Fund Council Taxpayer income foregone from 14/15 freeze. Fund Council Taxpayer income foregone from 15/16 freeze.	(176,166) (71,250) (72,037)		(176,166) (71,250) (72,037) (72,607)	
Release of Prior Year Balances			(3.3.7)		
PERFORMANCE REWARD INITITIATIVES Fleetwood Beach Wheelchair (PH decision 3/8/20)			4.719.821		5.984.940
PROPERTY INVESTMENT FUND Top Up to fund Future Property Acquisitions 1,640,000 1,906,900					
VALUE FOR MONEY New Burdens funding 47,143 75,540 Procurement and Implementation of a Citizen Access Portal. (18,840) - Migration to hosted Revs & Bens software system (PH decision 28/7/20) (33,030) - Procurement and Implementation of a Citizen Access Portal (19/20 capital slippage). (76,870) (14,450) Cash Receipting System Upgrade (19/20 capital slippage) (24,746) - (106,343) 61,090 VEHICLE REPLACEMENT/STREET CLEANSING MAINTENANCE Refuse Collection Vehicles - Top Up Cabinet 11/7/18 (Year 1 of 8). 239,375 239,375 Top Up to fund replacement vehicles 385,085 385,085 Use of Reserve to fund vehicle replacements/adaptations. (3,023,844) (3,005,818) Additional Income MOT Centre Top Up Reserve to replace equipment. 2,260 19,040 RINGFENCED - ENTERPRISE ZONE GROWTH 2,260 2,397,124) (2,362,318) RINGFENCED - ENTERPRISE ZONE GROWTH 46,989 39,005 Use of Growth monies to fund expenditure (49,950) (25,573) Use of Reserve to fund NNDR 1 and NNDR 3 reconciliation adjustments (138,590) (130,609) Hill	PROPERTY INVESTMENT FUND				
New Burdens funding			1,640,000		1,906,900
VEHICLE REPLACEMENT/STREET CLEANSING MAINTENANCE Refuse Collection Vehicles - Top Up Cabinet 11/7/18 (Year 1 of 8). 239,375 239,375 Top Up to fund replacement vehicles 385,085 385,085 Use of Reserve to fund vehicle replacements/adaptations. (3,023,844) (3,005,818) Additional Income MOT Centre Top Up Reserve to replace equipment. 2,260 19,040 RINGFENCED - ENTERPRISE ZONE GROWTH 46,989 39,005 Use of Growth monies to fund expenditure (49,950) (25,573) Use of Reserve to fund NNDR 1 and NNDR 3 reconciliation adjustments (138,590) (130,609) Hillhouse EZ infrastructure funding (PH decision 20/8/20) (320,000) (461,551) (313,783)	New Burdens funding Procurement and Implementation of a Citizen Access Portal. Migration to hosted Revs & Bens software system (PH decision 28/7/20) Procurement and Implementation of a Citizen Access Portal (19/20 capital slippage).	(18,840) (33,030) (76,870)		-	
Refuse Collection Vehicles - Top Up Cabinet 11/7/18 (Year 1 of 8). 239,375 239,375 Top Up to fund replacement vehicles 385,085 385,085 Use of Reserve to fund vehicle replacements/adaptations. (3,023,844) (3,005,818) Additional Income MOT Centre Top Up Reserve to replace equipment. 2,260 19,040 RINGFENCED - ENTERPRISE ZONE GROWTH Top Up from Growth identified in NNDR1/NNDR3 Returns 46,989 39,005 Use of Growth monies to fund expenditure (49,950) (25,573) Use of Reserve to fund NNDR 1 and NNDR 3 reconciliation adjustments (138,590) (130,609) Hillhouse EZ infrastructure funding (PH decision 20/8/20) (320,000) (461,551) (313,783)	VEHICLE REPLACEMENT/STREET CLEANSING MAINTENANCE		(106,343)		61,090
Top Up from Growth identified in NNDR1/NNDR3 Returns 46,989 39,005 Use of Growth monies to fund expenditure (49,950) (25,573) Use of Reserve to fund NNDR 1 and NNDR 3 reconciliation adjustments (138,590) (130,609) Hillhouse EZ infrastructure funding (PH decision 20/8/20) (320,000) (461,551) (313,783)	Refuse Collection Vehicles - Top Up Cabinet 11/7/18 (Year 1 of 8). Top Up to fund replacement vehicles Use of Reserve to fund vehicle replacements/adaptations.	385,085 (3,023,844)	(2,397,124)	385,085 (3,005,818)	(2,362,318)
	Top Up from Growth identified in NNDR1/NNDR3 Returns Use of Growth monies to fund expenditure Use of Reserve to fund NNDR 1 and NNDR 3 reconciliation adjustments	(49,950) (138,590)		(25,573) (130,609)	
	2020/21 TOTAL NET TRANSFER TO / (FROM) RESERVES	<u>-</u>		-	

<u>Updated 2021/22 Estimate</u> * as approved by Council 11th March 2021 (Cabinet meeting 17/2/21 - Appx 5)	2021/22 E	Current * 2021/22 Estimate		Latest 2021/22 Estimate	
BUILDING CONTROL	£	£	£	£	
Chargeable work 2021/22 net nil		-		-	
CAPITAL INVESTMENT Boundary Wall Works to St Chad's Church (PH decision 28/5/20) - 20/21 capital slippage		-		(59,750)	
ELECTIONS Annual provision May 2023 Borough Elections.		41,217		41,217	
<u>HOMELESSNESS</u>		-		-	
INSURANCE Annual set aside for possible claims.		40,000		40,000	
INVESTMENT - I.T. STRATEGY					
Top Up from IT general savings per latest review.	33,630		33,630		
Replacing core IT network (PH decision 25/6/20) - 20/21 capital & revenue slippage Tablet devices for Councillors (19/20 slippage)	-		(64,885) (5,093)		
Additional Rolling Replacement Hardware Programme.	(86,000)	(52,370)	(86,000)	(122,348)	
LAND CHARGES					
Chargeable work 2021/22 net nil		-		-	
LEISURE MANAGEMENT Annual Top Up for Exercise Equipment at Garstang Leisure Centre (Year 3 of 4)		7,380		7,380	
NEW HOMES BONUS					
Fund Council Taxpayer income foregone from 11/12 freeze.	(176,689)		(176,689)		
Fund Council Taxpayer income foregone from 12/13 freeze. Fund Council Taxpayer income foregone from 13/14 freeze.	(176,166) (71,250)		(176,166) (71,250)		
Fund Council Taxpayer income foregone from 14/15 freeze.	(72,037)		(72,037)		
Fund Council Taxpayer income foregone from 15/16 freeze.	(72,607)		(72,607)		
		(568,749)		(568,749)	
NON-DOMESTIC RATES EQUALISATION					
Top Up - s31 Local Government Act 2003 Grant net of related NDR Levy Use of Reserve to fund Collection Fund Deficit	1,908,780		1,908,780		
Ose of Reserve to furia Collection Fund Deficit	(5,183,910)	(3,275,130)	(5,861,787)	(3,953,007)	
TOGETHER WE MAKE A DIFFERENCE (* prev PERFORMANCE REWARD INITITIATIVES)		(3, 3, 33,		(-,,,	
Fleetwood Beach Wheelchair (PH decision 3/8/20) - 20/21 slippage		-		(950)	
PROPERTY INVESTMENT FUND					
Use of reserve to fund property acquisition (Cabinet decision		-		(2,634,500)	
VALUE FOR MONEY					
Migration to hosted Revs & Bens software system (PH decision 28/7/20)	(50,500)		(50,500)		
Procurement and Implementation of a Citizen Access Portal (19/20 capital slippage).	-		(62,417)		
Cash Receipting System Upgrade (19/20 capital slippage) Financial Management System (PH decision 24/06/21)	-		(24,746) (61,816)		
Tillahola Wahagement Oystem (TTT decision 24/00/21)		(50,500)	(01,010)	(199,479)	
VEHICLE REPLACEMENT/STREET CLEANSING MAINTENANCE					
Refuse Collection Vehicles - Top Up Cabinet 11/7/18 (Year 1 of 8).	239,375		239,375		
Top Up to fund replacement vehicles	337,774		337,774		
Use of Reserve to fund vehicle replacements/adaptations.	(393,495)		(411,519)		
Additional Income MOT Centre Top Up Reserve to replace equipment.	3,000	186,654	3,000	168,630	
RINGFENCED - ENTERPRISE ZONE GROWTH		100,004		.00,000	
Use of Growth monies to fund expenditure	(49,950)		(49,950)		
Hillhouse EZ infrastructure funding (PH decision 20/8/20) - 20/21 slippage	(15,500)		(123,390)		
		(49,950)		(173,340)	
2021/22 TOTAL NET TRANSFER TO RESERVES	=	(3,721,448)	=	(7,454,896)	

<u>Updated 2022/23 Estimate</u> * as approved by Council 11th March 2021 (Cabinet meeting 17/2/21 - Appx 5)	Current *		Latest	
	2022/23 Es		2022/23 Es	
BUILDING CONTROL	£	£	£	£
Chargeable work 2022/23 net nil		-		-
CAPITAL INVESTMENT		-		-
ELECTIONS Annual provision May 2023 Borough Elections.		41,217		41,217
HOMELESSNESS		-		-
INSURANCE				
Annual set aside for possible claims.		40,000		40,000
INVESTMENT - I.T. STRATEGY				
Top Up from IT general savings per latest review.	51,425		51,425	
Replacing core IT network (PH decision 25/6/20) - 20/21 slippage	(00,000)		(26,084)	
Additional Rolling Replacement Hardware Programme.	(86,000)	(34,575)	(86,000)	(60,659)
LAND OLLABORO		(34,373)		(00,033)
LAND CHARGES Chargeable work 2022/23 net nil		_		_
•				
LEISURE MANAGEMENT Annual Top Up for Exercise Equipment at Garstang Leisure Centre (Year 4 of 4)		7,380		7,380
		7,000		1,000
NEW HOMES BONUS Fund Council Taxpayer income foregone from 11/12 freeze.	(176,689)		(176,689)	
Fund Council Taxpayer income foregone from 12/13 freeze.	(176,166)		(176,166)	
Fund Council Taxpayer income foregone from 13/14 freeze.	(71,250)		(71,250)	
Fund Council Taxpayer income foregone from 14/15 freeze.	(72,037)		(72,037)	
Fund Council Taxpayer income foregone from 15/16 freeze.	(72,607)		(72,607)	
		(568,749)		(568,749)
NON-DOMESTIC RATES EQUALISATION		-		-
TOGETHER WE MAKE A DIFFERENCE (* prev PERFORMANCE REWARD INITITIATIVES)		-		-
PROPERTY INVESTMENT FUND		-		-
VALUE FOR MONEY				
Migration to hosted Revs & Bens software system (PH decision 28/7/20)		(50,500)		(50,500)
VEHICLE REPLACEMENT/STREET CLEANSING MAINTENANCE				
Refuse Collection Vehicles - Top Up Cabinet 11/7/18 (Year 3 of 8).	239,375		239,375	
Top Up to fund vehicle replacement	336,304		336,304	
Use of Reserve to fund vehicle replacements/adaptations.	(155,200)		(155,200)	
Additional Income MOT Centre Top Up Reserve to replace equipment.	3,000	423,479	3,000	423,479
DINOFFNOED ENTERPRICE TONE OR OWITH		720,713		725,775
RINGFENCED - ENTERPRISE ZONE GROWTH Use of Growth monies to fund expenditure		(49,950)		(49,950)
·	_		_	
2022/23 TOTAL NET TRANSFER (FROM) RESERVES	=	(191,698)	=	(217,782)

<u>Updated 2023/24 Estimate</u> * as approved by Council 11th March 2021 (Cabinet meeting 17/2/21 - Appx 5)	Current *		Latest	
	2023/24 Es	stimate £	2023/24 Es	stimate £
BUILDING CONTROL	L	L	ž.	L
Chargeable work 2023/24 net nil		-		-
CAPITAL INVESTMENT		-		-
ELECTIONS				
Annual provision May 2023 Borough Elections.	41,217		41,217	
Use of Reserve for Borough Elections in 2023	(164,868)	(400.054)	(164,868)	(400.054)
		(123,651)		(123,651)
<u>HOMELESSNESS</u>		-		-
INSURANCE				
Annual set aside for possible claims.		40,000		40,000
INVESTMENT - I.T. STRATEGY				
Top Up from IT general savings per latest review.	49,930		49,930	
Additional Rolling Replacement Hardware Programme.	(86,000)	(26.070)	(86,000)	(26.070)
		(36,070)		(36,070)
LAND CHARGES				
Chargeable work 2023/24 net nil.		-		-
LEISURE MANAGEMENT		4.040		4.040
Annual Top Up for Exercise Equipment at Garstang Leisure Centre (Year 4 of 4)		1,240		1,240
NEW HOMES BONUS				
Fund Council Taxpayer income foregone from 11/12 freeze.	(176,689)		(176,689)	
Fund Council Taxpayer income foregone from 12/13 freeze. Fund Council Taxpayer income foregone from 13/14 freeze.	(176,166) (71,250)		(176,166) (71,250)	
Fund Council Taxpayer income foregone from 14/15 freeze.	(72,037)		(72,037)	
Fund Council Taxpayer income foregone from 15/16 freeze.	(72,607)		(72,607)	
		(568,749)		(568,749)
NON-DOMESTIC RATES EQUALISATION		-		-
TOGETHER WE MAKE A DIFFERENCE (* prev PERFORMANCE REWARD INITITIATIVES)		_		_
		-		_
PROPERTY INVESTMENT FUND		-		-
VALUE FOR MONEY		-		-
VEHICLE REPLACEMENT/STREET CLEANSING MAINTENANCE				
Refuse Collection Vehicles - Top Up Cabinet 11/7/18 (Year 4 of 8).	239,375		239,375	
Top Up to fund vehicle replacement	333,310		333,310	
Use of Reserve to fund vehicle replacements/adaptations Additional Income MOT Centre Top Up Reserve to replace equipment.	(149,500) 3,000		(149,500) 3,000	
Additional monitor mon define top op Nosolive to replace equipment.	3,000	426.185	3,000	426,185
RINGFENCED - ENTERPRISE ZONE GROWTH		,		,-
Use of Growth monies to fund expenditure		(49,950)		(49,950)
2023/24 TOTAL NET TRANSFER (FROM) RESERVES	_	(310,995)	_	(310.995)
2020/24 TOTAL RET TRANSPER (FROM) RESERVES	=	(310,333)	=	(310,333)

<u>Updated 2024/25 Estimate</u> * as approved by Council 11th March 2021 (Cabinet meeting 17/2/21 - Appx 5)	Current * 2024/25 Estimate £ £	Latest 2024/25 Estimate £ £	
BUILDING CONTROL Chargeable work 2024/25 net nil	-	-	
CAPITAL INVESTMENT	-	-	
ELECTIONS Annual provision May 2027 Borough Elections.	41,217	41,217	
HOMELESSNESS	-	-	
INSURANCE Annual set aside for possible claims.	40,000	40,000	
INVESTMENT - I.T. STRATEGY Top Up from IT general savings per latest review. Additional Rolling Replacement Hardware Programme.	49,930 (86,000) (36,070)	49,930 (86,000) (36,070)	
LAND CHARGES Chargeable work 2024/25 net nil	-		
LEISURE MANAGEMENT	-	-	
NEW HOMES BONUS Fund Council Taxpayer income foregone from 11/12 freeze. Fund Council Taxpayer income foregone from 12/13 freeze. Fund Council Taxpayer income foregone from 13/14 freeze. Fund Council Taxpayer income foregone from 14/15 freeze. Fund Council Taxpayer income foregone from 15/16 freeze.	(176,689) (176,166) (71,250) (72,037) (72,607) (568,749)	(176,689) (176,166) (71,250) (72,037) (72,607) (568,749)	
NON-DOMESTIC RATES EQUALISATION	-	-	
TOGETHER WE MAKE A DIFFERENCE (* prev PERFORMANCE REWARD INITITIATIVES)	-	-	
PROPERTY INVESTMENT FUND	-	-	
VALUE FOR MONEY	-	-	
VEHICLE REPLACEMENT/STREET CLEANSING MAINTENANCE Refuse Collection Vehicles - Top Up Cabinet 11/7/18 (Year 5 of 8). Top Up to fund vehicle replacement Use of Reserve to fund vehicle replacements/adaptations. Additional Income MOT Centre Top Up Reserve to replace equipment.	239,375 333,310 (302,500) 3,000	239,375 333,310 (302,500) 3,000	
RINGFENCED - ENTERPRISE ZONE GROWTH	273,185	273,185	
Use of Growth monies to fund expenditure	(49,950)	(49,950)	
2024/25 TOTAL NET TRANSFER TO RESERVES	(300,367)	(300,367)	

<u>Updated 2025/26 Estimate</u> * as approved by Council 11th March 2021 (Cabinet meeting 17/2/21 - Appx 5)	Current * 2025/26 Estimate £ £		Latest 2025/26 Estimate £ £	
BUILDING CONTROL Chargeable work 2025/26 net nil		-		
CAPITAL INVESTMENT		-		-
ELECTIONS Annual provision May 2027 Borough Elections.		41,217		41,217
<u>HOMELESSNESS</u>		-		-
INSURANCE Annual set aside for possible claims.		40,000		40,000
INVESTMENT - I.T. STRATEGY Top Up from IT general savings per latest review. Additional Rolling Replacement Hardware Programme.	49,930 (86,000)	(36,070)	49,930 (86,000)	(36,070)
LAND CHARGES Chargeable work 2025/26 net nil		-		-
LEISURE MANAGEMENT		-		-
NEW HOMES BONUS		-		-
NON-DOMESTIC RATES EQUALISATION		-		-
TOGETHER WE MAKE A DIFFERENCE (* prev PERFORMANCE REWARD INITITIATIVES)		-		-
PROPERTY INVESTMENT FUND		-		-
VALUE FOR MONEY		-		-
VEHICLE REPLACEMENT/STREET CLEANSING MAINTENANCE Refuse Collection Vehicles - Top Up Cabinet 11/7/18 (Year 6 of 8). Top Up to fund vehicle replacement Use of Reserve to fund vehicle replacements/adaptations. Additional Income MOT Centre Top Up Reserve to replace equipment.	239,375 333,310 (215,000) 3,000		239,375 333,310 (215,000) 3,000	
		360,685		360,685
RINGFENCED - ENTERPRISE ZONE GROWTH		(40.050)		(40.0EC)
Use of Growth monies to fund expenditure		(49,950)		(49,950)
2025/26 TOTAL NET TRANSFER TO RESERVES	_	355,882	_	355,882